From: John H. Spicer
To: Microsoft ATR
Date: 12/10/01 9:11am
Subject: Microsoft Settlement

I believe the Microsoft settlement is not sufficient for it fails to take meaningful action to eliminate Microsoft's monopoly in operating systems and application software.

Microsoft uses its dominance in applications to retain its monopoly in operating systems. A competing operating system must overcome the limitation that programs like Microsoft Office are not available.

Either Microsoft should be required to make their software available on other operating systems, or they should be required to license the software to vendors that will make it available on other operating systems.

Until there is competition in both operating systems and applications, Microsoft should be considered a monopoly and should be excluded from entering new markets (e.g., they should not be able to produce products like the X-box) just as AT&T was prohibited from entering other markets until they divested parts of their business.